

North Side Community School

Board Meeting

Tuesday, April 11th, 2023

4:30pm

Location:

Third Baptist Church

Library - 4th Floor



3033 N. Euclid Ave. St. Louis, MO 63115 | 314.385.9502 | www.northsidecommunityschool.org

Board of Directors Meeting
April 11, 2023
4:30 pm

Location:
Third Baptist Church
Library - 4th Floor

Board and Student Council Lunch

Call to Order Kathy Anderson

Approval of February 14, 2023 Minutes Kathy Anderson

Period for Public Comment* Kathy Anderson

Executive Director's Report Doug Thaman

- Student Enrollment & Attendance
- Recruitment
- UMSL Annual Site Visit
- Missouri Athletic Club Pavilion Project

Finance Report Carlton Brooks/Will Randall

- Financials:
 - February 2023
 - March 2023

Committee Reports

- Development Committee Tracee Holmes
- Young Friends Hiral Patel
- Governance Committee Byron Francis
- Facilities Committee Ross Woolsey
- Community Engagement Committee Alison Nash

Old Business



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- 2021-22 Annual Performance Report

New Business

- 2023-24 Proposed School Calendar

Attachments:

*Those who wish to provide public comment to the Board must sign up in advance and are limited to 3 minutes.

NORTH SIDE COMMUNITY SCHOOL
Board Meeting Minutes
February 14, 2023

Present: Board Members: Kathy Anderson, Mike Carpenter, Carlton Brooks, Fred Falker, Tracee Holmes, Michael Quinlan, Pat Shipley, Ross Woolsey, Ken Rinderknecht.
School Staff: Doug Thaman, Stephon Greenlee, William Randall, Ginger Luckett, James Beverly, Courtney Moulder.

Others: Numerous North Side Middle School 8th Graders/Student Council members present for pre-meeting lunch and the Board Meeting.

12:00 PM - Middle School students/Student Council members and Board members enjoyed a pre-meeting lunch prepared by the School staff. Conversations between Student Council members and Board members included Board members being interviewed by the students about their involvement with North Side. Each Board member was presented with a unique and terrific art work piece by a Student Council member. Board members were also treated to some wonderful poetry which was individually created by and presented by 3 Student Council members: Janiyah J. on "Friendship", McKenzie D. on "Being Misunderstood", and Ma'Kia D. on "Troubled Kid". The luncheon was a delightful experience for Board members and students alike.

12:45 PM - Board Meeting was officially called to order by Kathy Anderson at the Middle School, with most of the Middle School students remaining to observe the meeting also.

Approval of Minutes: The minutes of the January 10, 2023 Board Meeting were reviewed and approved by unanimous vote of the Board, with no corrections.

Public Comment Period: No one was present to offer public comment.

Executive Director/Administration Report: Doug Thaman reported enrollment figures by grade level for the 2022-23 school year, with the current total enrollment remaining steady at 475 students. Weekly attendance figures for the year-to-date were provided. Attendance has been above 90% for most weeks.

Administration is moving into working toward re-enrollment and recruiting for the 2023-24 school year. Parents will be receiving a form to indicate whether or not their student will be returning next year.

Various North Side Calendar items were reviewed. Parent/Teacher conferences will take place in early March. Doug noted that various sponsor reports are due to be presented to UMSL by tomorrow. Data regarding discipline/suspensions will be included in the next Executive Director Report.

Finance Committee Report: Carlton Brooks and Will Randall reviewed elements of the January 2023 Financial Report, including a breakdown of current and long-term assets and North Side's current loan liability, now at \$833,262. Funds placed in the recently created Schwab account continue to do well.

The Finance Report noted North Side received \$11,652 in revenue per student for January, based upon North Side's WADA (weighted average daily attendance). This is well above the budget projected amount. Carlton noted the annual independent audit was submitted late (was due by December 31, 2022), causing North Side's January payment from the state to be delayed, but the payment will be released now. The written Independent Auditors' Report from Westbrook and Company has been provided to all Board members.

The January 2023 check register and checks written for over \$10,000 during the month were reviewed. The January check register was approved by unanimous Board vote.

Development Committee Report: James Beverly reviewed some elements of the written February 2023 Development Report, which includes grant requests submitted and pending. James noted that North Side was awarded a \$30,000 DESE preK grant. Invitations for the May 5 Magic of Childhood Gala will be mailed out in March. Videoring for the presentations to be shown at the event is scheduled for March 14 at the Middle School. We are about 1/2 way toward the Sponsorships goal amount set by the Gala committee.

New Business: The New (Required) Public School LEA Policies from the Missouri Legislature from November 2022 have been provided to Board members. These include FMLA policies and Lead-in-Drinking-Water policies, among others. The policies were all adopted and approved by unanimous vote of the Board.

A proposed Venmo/Cash App Policy has also been developed and provided to the Board. North Side has a Venmo Cash App Account, which will not be used for donations or contributions. The Venmo Policy was adopted and approved by unanimous vote of the Board.

A draft of the Employee Tuition Reimbursement Policy has been provided to Board members. Doug reviewed elements of the program, designed to help North Side employees further their knowledge, skills and job effectiveness. Various aspects of reimbursement amounts, qualifications for the program, and benefits and obligations were discussed.

The Board Meeting was adjourned at 1:40 PM.

Respectfully submitted,
Ken Rinderknecht, Secretary



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Recruitment and Enrollment

Grade	# of Classrooms	Full Enrollment - Prior to Start of Year (10/Class)	Full Enrollment - Throughout the Year (Based on 15 per room)	Enrolled (in Tyler)	Available Seats 22-23 (15/Class)	Waiting List
PreK	3	30	30	35	0	6
Kindergarten	3	54	45	49	0	0
First Grade	4	72	60	59	1	0
Second Grade	3	54	45	50	0	0
Third Grade	4	72	60	58	0	0
Fourth Grade	4	72	60	47	12	0
Fifth Grade	3	54	45	51	0	0
Sixth Grade	3	54	45	42	3	0
Seventh Grade	3	54	45	37	8	0
Eighth Grade	2	36	30	30	0	0
TOTAL	32	552	465	458	24	6

Student Attendance

SCHOOL	ATTENDANCE % WEEK 1 8/17-8/19	ATTENDANCE % WEEK 2 8/22-8/26	ATTENDANCE % WEEK 3 8/29-9/2	ATTENDANCE % WEEK 4 9/6-9/9
NSCS	92%	93%	92%	91%
NSGC	85%	91%	90%	94%

SCHOOL	ATTENDANCE % Week 5 9/12-9/16	ATTENDANCE % Week 6 9/19-9/23	ATTENDANCE % Week 7 9/26-9/30	ATTENDANCE % Week 8 10/3-10/7
NSCS	94%	93%	92%	92%
NSGC	94%	93%	94%	93%

SCHOOL	ATTENDANCE % Week 9 10/10-10/14	ATTENDANCE % Week 10 10/17-10/21	ATTENDANCE % Week 11 10/24-10/28	ATTENDANCE % Week 12 11/031-11/4
NSCS	90%	92%	82%	91%
NSGC	89%	90%	79%	91%

SCHOOL	ATTENDANCE % Week 13 11/8-11/11	ATTENDANCE % Week 14 11/14-11/18	ATTENDANCE % Week 15 11/21-11/23	ATTENDANCE % Week 16 11/28-12/02
NSCS	89%	90%	75%	85%
NSGC	86%	88%	73%	85%

SCHOOL	ATTENDANCE % Week 17 12/6-12/9	ATTENDANCE % Week 18 12/12-12/16	ATTENDANCE % WEEK19 1/4-1/6	ATTENDANCE % Week 20 1/9-1/13
NSCS	87%	91%	92%	92%
NSGC	80%	86%	88%	90%

SCHOOL	ATTENDANCE % Week 21 1/16-1/20	ATTENDANCE % Week 22 1/23-1/27	ATTENDANCE % WEEK 23 1/30-2/3	ATTENDANCE % Week 24 2/6-2/10
NSCS	92%	90%	92%	92%
NSGC	89%	88%	87%	91%

SCHOOL	ATTENDANCE % Week 25 2/13-2/17	ATTENDANCE % Week 26 2/20-2/24	ATTENDANCE % WEEK 27 2/27-3/3	ATTENDANCE % Week 28 3/6-3/10
NSCS	90%	94%	94%	91%
NSGC	87%	90%	90%	88%

SCHOOL	ATTENDANCE % Week 29 3/13-3/17	ATTENDANCE % Week 30 3/20-3/24	ATTENDANCE % WEEK 31 3/27-3/31	ATTENDANCE % Week 32 4/3-4/7
NSCS	90%	Spring Break	90%	91%
NSGC	86%	Spring Break	86%	87%

Teacher Candidate Recruitment Events

Career Fair	Date(s)
SEMO	Mar. 1
SIUE	Mar. 21
Mizzou	Mar. 8
Lincoln University	Mar. 8
UIS	Mar. 23
University of Illinois - Chicago	Mar. 30
UMSL	Apr. 14
Missouri Job Opportunities in Education (MOJOE)	April 15
SLU	Apr. 19
Candidate Meet & Greets	Date(s)
MU - Shakespeare's Pizza	Apr. 11
SIUE - Tabling Event	Apr. 11
UMSL - Ferguson Brewery	Apr. 18

Directions:

UMSL's Annual Review Process is an ongoing process comprised of a desk audit of the Required Documents List and formal visits with a particular focus, for which guidance (this) will be sent to the school prior to the visit.

Curriculum, Instruction, and Assessment (CIA): Tad Hartmann has been in the lead in this area - reviewing curriculum and scheduling site visits to observe classroom instruction. Beyond this, he is also surveying instructional staff to get a deeper understanding of what is happening in CIA. He has sent separate guidance to schools to set up these reviews, visits, and surveys.

Of the four remaining areas (Finance, Learning Environment, Governance, and Operations and Compliance), Susan Marino has conducted most of the evaluation through a desk audit of submitted documents, regular meetings with school leaders, regular meetings with Board Chairs, review of Core Data and publicly available data, the school's website, and other available resources. Beyond this, there will also be a formal site visit to gather the remainder of information needed to complete the Annual Review.

Please review the following tabs to see what will be reviewed onsite. Also, please build a schedule that will provide Susan the following:

- * 30 minutes with your financial lead to provide access to the accounting system, fiscal records, and to answer any additional questions.
- * 45 minutes with the person familiar with the facilities/plant, to provide access to requested items with ease, and to answer any additional questions.
- * 15 minutes with the person primarily responsible for school communications (to the varied stakeholder groups) to discuss systems of communication, and to answer any additional questions.
- * 30 minutes with the person/people setting initiatives related to school culture, to discuss the school's strategy in relation to school culture.
- * 45 minutes with a diverse group (3-4) of staff (support, office, food, janitorial, etc.) to discuss hiring, school culture, and/or school leadership.
- * 45 minutes with a diverse group (3-4) of teachers (newer/older to the building, different grade levels and contents) to discuss hiring, PD, and school leadership.
- * 30 minutes with the Custodian of Records, able to provide access to all records, including student and staff records. (Expect I will pull one random student and staff record to confirm the necessary items are included.)

It is possible the groups will need to be done at the end of the school day, if there are not this many people available at the same time during the school day.

Please send me a few dates between now and the end of April that can work for this visit. Once we have agreed upon a date, provide me the schedule including location of meetings, with the names and contact information of the people with whom I will meet. Thanks, Susan

North Side Community School: Contract Term 2018-2023

II. FINANCE DOCUMENTS AND PROCESSES REVIEWED

Date Reviewed	Document/ Process Reviewed	Criteria	Meets or Does Not Meet	Rating of Full Standard SY23	Relevant Findings	Comments/Recommendations
<p>* Complies with annual auditing and ASBR requirements, and remedies all audit findings</p> <p>* Maintains adequate fiscal health, as evidenced by producing regular financial statements, ensuring board review and oversight of payments, and paying all obligations in a timely manner</p> <p>* Fiscal records are appropriately maintained</p>						
	990	Available, upon request	TBD			
	Accounting Software	Software program, external company, or other means of bill pay is provided and can be accessed upon site visit.	TBD			
	Fiscal Records	All financial records are available onsite, upon request, including past years	TBD			
<p>* The school operates in a fiscally sound and appropriate manner</p> <p>* School business and expenses, including personnel, are made free of conflict of interest and directed toward meeting the mission of the school</p> <p>* Core Data and other required school reporting is conducted in a timely and appropriate manner</p>						

- Asterisk indicates Standards in the Performance Contract
- Data is that which was available through June 15, 2023

Rating of Full Standard SY23:

Meets: Meets 80% or more criteria with no material criteria falling below the standard

Partially Meets: Meets between 60% and 80% criteria with no material criteria falling below the standard OR Partially meets 80% or more criteria with no material criteria falling below partially meets

Does Not Meet: Meets less than 60% criteria OR material criteria fall below partially meets OR Does Not Meet 30% or more criteria

Area to Grow: Not required, but considered a best practice and an area for improvement

North Side Community School: Contract Term 2018-2023

I. ACADEMIC PERFORMANCE DOCUMENTS AND PROCESSES REVIEWED

Date Reviewed	Document/ Process Reviewed	Criteria	Met or Not Met	Rating of Full Standard SY23	Relevant Findings	Comments/Recommendations
CURRICULUM						
	Curriculum	Consists of a written or electronic curriculum in all subject areas that is aligned to the mission, vision and educational philosophy of the school	TBD	TBD		
		Reviewed and adopted by Board of education	TBD			
		Meets the needs of all learners	TBD			
		Scope and sequence is aligned to Missouri Learning Standards	TBD			
		Scope and sequence delineates which standards should be taught at each grade level and/or course	TBD			
		Clearly identifies and builds essential and enduring knowledge	TBD			
		Sets clear, meaningful, and measurable academic goals and student learning objectives	TBD			
		Parents and students are clearly informed of the expectations for a subject/course/units	TBD			
		Outlines how students will perform to demonstrate mastery of content; formative and summative assessments are designed to measure the effectiveness of instruction and mastery of standards	TBD			
		Includes minimum student performance standards, for advancement or graduation; outlines what students should know and be able to do when they finish the curriculum of a course or grade	TBD			
		Invests and prepares students to extend their learning and be successful beyond the classroom and beyond their school career (lifelong learning, career readiness, college readiness, active citizenship)	TBD			
		Uses a variety of instructional techniques to enhance content acquisition and meet the needs of a diverse student population	TBD			
		Develops and implements clearly defined strategies to meet the diverse needs of the student population	TBD			
		Utilizes high-quality instructional materials, including technology, to support the curriculum	TBD			
		Demonstrates high expectations for student achievement	TBD			
	What are the big ideas that anchor the curriculum and frame the content?	TBD				
	Demonstrates vertical alignment; articulation from one grade level to the next	TBD				
	Demonstrates cross-curricular alignment	TBD				
	Is reviewed and revised systematically with the input of stakeholders, and the support of necessary resources	TBD				
INSTRUCTION						
	Observed units and lessons	Objectives are clear to students, measurable, and lesson specific using the student friendly language of the applicable content standards. Are tightly aligned to course learning objectives and desired student outcomes	TBD	TBD		
		Build on what students already know and do and provide the scaffolding they need to reach the level of success commensurate with goals	TBD			
		Engage students with thought-provoking and ambiguous texts/materials that extend or challenge their thinking and feelings	TBD			
		Give students opportunities to conduct research to answer a question, explore and take a stand on an issue, or develop solutions to a problem	TBD			
		Use writing to communicate their reflections and understandings	TBD			
		Incorporate a variety of teaching methods that meet the needs of diverse student learning styles	TBD			
		The necessary facts are taught at appropriate ages	TBD			
		Engages <i>all</i> students in learning	TBD	TBD		
		Demonstrates teacher preparation and organization	TBD			
		Demonstrates strong relationships between teachers - students and students - students	TBD			
		Demonstrates consistent use of a management system with clear expectations and consequences which lead to an environment conducive to learning and students' social-emotional growth.	TBD			
		The classroom feels safe, structured, and supportive.	TBD			
	The pace of instruction is appropriate to the objective of the lesson	TBD				

Observed Teacher Instruction	Teachers invest students in setting, monitoring, and reaching their academic and personal growth goals	TBD		
	Teachers employ best instructional practices to engage students in learning and raise academic achievement by	TBD		
	i. Providing student-centered instruction (ensuring the student is doing the work, not the teacher)			
	ii. Continually orient students to content			
	iii. Continually orient students to each other			
	Multiple modalities are employed simultaneously (hearing and teaching)	TBD		
	Teachers demonstrate high expectations for student achievement and demonstrate belief that all students can learn	TBD		
Teachers engage students in both critical thinking and meaningful discourse around enduring understandings and essential questions	TBD			
Ongoing assessment of student learning is evident, and instruction responds to assessment.	TBD			
Students are provided specific, focused, and actionable feedback.	TBD			

ASSESSMENT
INTERNAL OUTCOMES ANALYSES

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North Side Community School: Contract Term 2018-2023

III. LEARNING ENVIRONMENT DOCUMENTS AND PROCESSES REVIEWED

Date Reviewed	Document/ Process Reviewed	Criteria	Meets or Does Not Meet	Rating of Full Standard SY23	Relevant Findings	Comments/Recommendations
* Complies with facilities and transportation requirements						
	American Flag	Placed in front of Building	TBD			
	Building Inspection/ Certificate of Occupancy	Current and Posted	TBD			
	Child Abuse and Neglect Hotline Information	Posted in all bathrooms	TBD			
	Elevator Inspection Certificate	Current and Posted	TBD			
	Fire Extinguisher Inspections	Current and Posted	TBD			
	Fire Safety Permit	Current and Posted	TBD			
	Health Permit (Food Service)	Current and Posted	TBD			
	Facility Walkthrough	HVAC is in good repair.	TBD			
		Bathrooms are clean and have sinks with hot and cold water.	TBD			
		Toilets are operational.	TBD			
		All classroom doors can be locked/secured from the inside.	TBD			
		The interior of the building is clean.	TBD			
		Exterior signage is prominent and adequate for emergency vehicles to identify the school.	TBD			
		Exterior door security is in place at every entry while allowing people to exit whenever the building is occupied.	TBD			
		Exterior lighting is appropriate around entrances, parking and walkways.	TBD			
		Emergency exit maps are posted in every occupied room.	TBD			
		No safety hazards are evident in a walkthrough	TBD			
		There is a working system of communication between classrooms and the office.	TBD			
		A copy of the floor plan is on file with the local police department.	TBD			
		Visitors are required to check in at the office and receive a visitor name badge.	TBD			
* Meets all state and local standards relative to health and safety; maintains a clean and safe environment that supports the educational mission of the school Implements the material terms of the education program as defined in the current charter contract						
	Mission and Vision	In classrooms, teachers and students are mission driven as indicated by their enthusiasm, active and consistent participation and task completion	TBD			
	School Culture	Maintains a clean and safe environment that supports the educational mission of the school	TBD			
		Communicates effectively to all stakeholder groups	TBD			
		Maintains a school culture conducive to learning and continuous improvement	TBD			
Complies with applicable education requirements Protects the rights of all students Protects the rights of students with disabilities Protects the rights of English Language Learner (ELL) students						

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North Side Community School: Contract Term 2018-2023

IV. GOVERNANCE DOCUMENTS AND PROCESSES REVIEWED

Date Reviewed	Document/ Process Reviewed	Criteria	Meets or Does Not Meet	Rating of Full Standard SY23	Relevant Findings	Comments/Recommendations
						<ul style="list-style-type: none"> * Maintains an active, involved board as described in their charter * The school Board operates legitimately and in the best interest of its students and mission * All board members receive training in Missouri Sunshine Law, nepotism, school governance, student achievement, school law and policy and conflict of interest within their first year of service and continual training throughout their service * Appropriate board policies are developed, revised as needed, and followed * Meetings are regularly scheduled and appropriately conducted * The Board annually self-evaluates using a standardized tool that assesses performance based on setting goals, developing policy, and communication Strategic Plans, Board Goals * The Board implements a transparent process for evaluating the school leader that includes evaluation of core competency categories and progress made on yearly school goals
	School Leader and Board Relationship	Establishes clear expectations of the school leader	TBD			
		Supports the administrator's decision making	TBD			
						<ul style="list-style-type: none"> * Consistently abide by all Missouri laws * Governance records and documentation are appropriately created and maintained
	Board Record Retention	The school has made board minutes available to the public. (If not available on their website, list where they are available.)	TBD			
						<ul style="list-style-type: none"> * School business is conducted in a transparent manner subject to the provisions and sections 610.010 to 610.030, Missouri Sunshine Law; free of conflict of interest, and models best practices regarding governance roles and responsibilities. * The Board communicates in a timely manner with UMSL's sponsorship liaison about significant policy, personnel, school performance or legal issues * The Board officially reviews the sponsor's Annual Review at one of its board meeting

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North Side Community School: Contract Term 2018-2023

V. OPERATIONS AND ORGANIZATIONAL COMPLIANCE DOCUMENTS AND PROCESSES REVIEWED

Date Reviewed	Document/ Process Reviewed	Criteria	Meets or Does Not Meet	Rating of Full Standard SY23	Relevant Findings	Comments/Recommendations
<p>* Maintains a professional development system that includes a teacher evaluation system that meets state requirements, retention of excellent teachers, and removal or development of teachers that are not meeting expectations</p> <p>* Personnel procedures and practices are conducted in a manner that promotes instructional effectiveness and continuous school improvement Meeting teacher and other staff credentialing requirements</p> <p>* Consistently complies with DESE reporting requirements and requests, including Core Data Submissions and Tiered Monitoring requirements</p> <p>* Student enrollment procedures, including open enrollment and lottery, if needed, are appropriately conducted and documented</p> <p>Document Retention Requirements</p>						
	Staff Files	Hiring file: resume, certificate, transcripts, letters of rec, W-4, I-9, application, reference checks Separation file: performance improvement plans, disciplinary documentation, summative evaluation Summary file: appointments (hiring docs); resignations, promotions, salary history, years of service	TBD	TBD		
		Are secure	TBD			
		Are digitized	TBD			
	Student Files	Cumulative File: attendance records, discipline records, official grades (or EOY grade reports), transcripts (if applicable), health forms, student and parent contact information, state assessment results (MAP), and internal assessment results Health File: includes immunization records Registration Records: enrollment application/s, proof of residence (for current year)	TBD			
		Records are for all years enrolled at the school	TBD			
		Records/transcripts from previous school are on file	TBD			
		Are secure	TBD			
		Requests for records are managed by one person and are sent in a timely manner.	TBD			
		Are digitized	TBD			
Strong School Leadership						
	Mission / Vision Investment	Leaders invest students, parents and staff in the mission and vision of the school The Executive Leader monitors students, parents and staff to gauge their understanding of the mission and vision and the extent to which they're striving to reach it	TBD	TBD		
	Communication	Leaders maintain open, consistent, clear communication among students, staff, parents, and administration	TBD			
	Competency	The Executive Leader demonstrates competency in a multitude of areas, effectively coordinating the school's staff, program, and board toward achieving the mission	TBD			
		Leaders pursue professional development and training to improve performance and stay up-to-date on changes in law, compliance, and effective practices	TBD			
		The Executive Leader allocates resources based primarily on their impact on student achievement, learning, and well-being	TBD			
		Leaders implement business policies and procedures that promote school sustainability, operational integrity, and a focus on student achievement and learning results	TBD			
		The Executive Leader establishes programs and policies that enable all students to be served effectively	TBD			
		The Executive Leaders understands and complies with the laws, policies, and state and federal requirements that govern charter schools	TBD			
		Submits required data and reporting on time	TBD			

Compliance	Leaders ensure school is in compliance with state and federal laws, policies and requirements and provisions in its contract with UMSL in these areas: a. Health and safety b. Student records: c. Special Education d. Title I e. Free and reduced lunch f. Homeless and ELL students g. Fiscal management h. State testing i. Other operations	TBD			
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Rating of Full Standard SY23:

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Does Not Meet: Meets less than 60% criteria OR material criteria fall below partially meets OR Does Not Meet 30% or more criteria

Area to Grow: Not required, but considered a best practice and an area for improvement

March 2023 Finances

Cash Balance: **Overview**

\$2,506,254

We remain in a surplus at the end of March.

Reserve Ratio:

30.4%

We have not requested any title funds to date, but our revenues received are 10% over what we budgeted to receive to date. On the expense side, we have spent 8% over anticipated to date.

Current P/L YTD:

\$322,203

We have requested and received reimbursement for 67% of our budgeted ESSER III monies.

*Loan Balance March
31, 2023 (3.07%):*

\$829,932

Our WADA (weighted average daily attendance) funds our largest state revenue source called the basic formula. WADA is based largely on our ADA (average daily attendance) and a few other student-based data points.

March WADA:

525 students

We have received an increase in the amount we receive per WADA. We budgeted to receive \$9,500 compared to the March payment of \$11,695 per WADA.

*March Amount per
WADA:*

\$11,695



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March WADA Calculation

Regular Term ADA (FY21)	434.4017
Summer Term ADA (total hours for FTE student) (FY23)	19.2419
Free Reduced Lunch Weighted Calculation (FY21)	71.7024
IEP Weighted Calculation	0
LEP Calculation	0
PK Regular Term ADA (FY21)	0
Total WADA	525.346

North Side Community School			
Balance Sheet - Consolidated w/ FA and Note Payable			
March 2023			
Total Assets			
Current Assets			
1111 CASH IN BANK	\$905,604		
1112 Sweep Account	\$200,000		
1143 US Treasury Bills	\$1,400,000		
1132 PETTY CASH	\$650		
Total Cash	\$2,506,254		
Current Assets	\$2,506,254		
Long-term Assets			
1510 Land	\$450,400	FY22 Audited	
1511 Improvements Other Than Buildings	\$979,770	FY22 Audited	
1521 Buildings and Remodeling	\$3,140,626	FY22 Audited	
1540 Equipment	\$152,904	FY22 Audited	
1542 Classroom Instructional Apparatus	\$0	FY22 Audited	
1544 School Buses	\$0	FY22 Audited	
1549 Other (Accumulated Depreciation)	-\$859,420	FY22 Audited	
Long-term Assets	\$3,864,280		
Total Assets	\$6,370,534		
Total Liabilities & Net Assets			
Current Liabilities			
2111 ACCOUNTS PAYABLE-	\$0		
Long-term Liabilities			
2121 LOAN PAYABLE (3.07% rate)	\$829,932	F34	
General Payable			
Total Liabilities (Current & Long-Term)	\$829,932		
Net Assets - Fund Balance			
Beginning net asset balance - July 1	\$5,109,464	FY22 Audited	
Change in net assets	322,203.41	P&L Budget to Actual tab	
Add capital expenses YTD	\$56,263	P&L Budget to Actual tab	
Add back YTD principal payments	\$52,672	X	
Payable decreases assets	0.00		
Ending Net Assets	\$5,540,602		
Total Liabilities & Net Assets	\$6,370,534		
	\$0		

Loan/Note Payable Details		2022-2023	
Ending June 30, 2022 Balance		882,604	
Principal payments YTD	\$ 52,672	X	P&L Budget to Actual tab
Ending Principal Balance	\$ 829,932		

If the public school lawsuit goes through, NSCS could potentially need to pay back as much as \$1.2M. i.e. It would be devastating for us. If it is only applied proactively we would lose \$250k/year going forward.

March 2023

Revenues	Budget	Month to Date	YTD Actual	Expected YTD
Prop C	618,468	45,142	554,284	463,851
State Funds	5,105,874	528,360	4,790,322	3,829,406
Federal Funds	2,289,302	39,919	1,322,502	1,716,977
Donations and Grants	591,803	28,528	265,723	443,852
Other Revenue	15,000	1,323	55,795	11,250
Investment Income	7,000	525	6,054	5,250
Total Revenues	8,627,447	643,796	6,994,680	6,470,585
Expenses	Budget	Month to Date	YTD Actual	Expected YTD
ES and MS Salaries and Benefits	2,741,043	197,231	1,926,422	2,055,782
Special Education Salaries and Benefits	405,997	44,335	277,476	304,497
All Other Instructional Expenses	611,645	69,516	600,529	458,734
Student Activities	22,440	17,089	21,858	16,830
Student Services	267,133	13,588	299,856	200,350
Instructional Staff Support	212,500	29,494	163,034	159,375
General Admin and Central Services	916,567	106,759	749,575	687,425
Building Administration	914,390	115,054	694,571	685,792
Operation of Plant	1,112,050	87,226	934,551	834,037
Transportation	430,557	52,473	438,794	322,918
Food Service	355,440	40,151	326,828	266,580
Community Services	148,515	44,320	165,154	111,386
Facility Acq. And Construction		0	0	
Debt Service: Interest & Principal	98,440	8,203	73,830	73,830
Total Expenses	8,236,715	825,440	6,672,476	6,177,537

- \$55,795 includes Gorrell lawsuit settlement payment

-141,795 textbooks, programs (lump payments)

-99,506 Nursing Grant

-62,150 copiers, advertising

-100,514 school safety, add'l security officer

-115,876 Repairs, Transportation services

-60,248 Food supplies - increase in budget

-53,767 Update Extended Day

Change in Net Assets	390,732	-181,643	322,203	293,049
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Notes:
All Other Instructional Expenses: Summer school, supplies, and services related to instr
Instructional Staff Support: Professional Development, Instructional Coaches, Curriculum Coordinator
General Admin and Central Services: Executive Director, Finance Director, Accountant, Development director,
Building Administration: School Secretary, Asst. Principals, and Principals
Operation of Plant: Facility Manager, Janitors, Building Supplies, Cleaning Supplies, Repairs and Maintenance, Utilities, Property Insurance, Security, Equipment
Communitis Services: Teachers and Staff related to ECC

**North Side Community School
Cash Flow Monthly Rollforward
March 2023**

		Beginning Cash	Revenues	Expenses	Payables Change	Investment (new)/maturity	Ending Cash	
MTD Jul 2022		2,184,054	668,698	(411,013)	-		2,441,738	A ties to bank rec
MTD August 2022	A	2,441,738	599,543	(708,901)			2,332,380	B ties to bank rec
MTD Sept. 2022	B	2,332,379	679,649	(482,821)			2,529,207	C ties to bank rec
MTD Oct. 2022	C	2,529,207	883,833	(820,461)			2,592,579	D ties to bank rec
MTD Nov. 2022	D	2,592,579	736,111	(805,184)			2,523,506	E ties to bank rec
MTD Dec. 2022	E	2,523,506	1,231,932	(787,754)			2,967,685	F ties to bank rec
MTD Jan. 2023	F	2,967,685	128,036	(796,675)			2,299,046	G ties to bank rec
MTD Feb. 2023	G	2,299,046	1,423,081	(1,034,229)			2,687,898	H ties to bank rec
MTD Mar 2023	H	2,687,898	643,796	(825,440)			2,506,254	I ties to bank rec
MTD Apr 2023	I							J ties to bank rec
MTD May 2023	J							K ties to bank rec
MTD Jun 2023	K							ties to bank rec

North Side Community School
February 2023 Check Register

<u>Check Number</u>	<u>Check Date</u>	<u>Void</u>	<u>Entity Name</u>	<u>Check Amount</u>	
11520	02/28/2023		BJC HealthCare AR-Billing	122,319.65	Nursing Grants - FY22 and FY23
11519	03/01/2023		Public School Retirement System	41,546.63	Retirement Contribution
11518	03/01/2023		Public School Retirement System	40,742.81	Retirement Contribution
11503	02/24/2023		Staples Technology Solutions	30,048.75	Chromebooks
11476	02/16/2023		School Safety Advocacy Council	30,000.00	School Safety Program
965	02/13/2023		UHS Premium Billing	28,857.36	Health Premiums
960	02/28/2023		Assist Services, LLC	16,976.93	Transportation Service
11449	02/02/2023		The Third Baptist Church of St. Louis	16,666.67	Lease Payment - February
953	02/21/2023		Martin Brothers	15,354.91	Food Supplies
11448	02/02/2023		Beyond Words	13,637.50	Speech, Lang, OT services
11506	02/24/2023		Westbrook & Co.	12,715.80	Audit Services
957	02/21/2023		AYA Healthcare, Inc	10,800.00	Contracted Special Ed
11457	02/03/2023		Midwest Bus Sales	10,649.98	Repairs
11467	02/15/2023		St. Louis Protection Security Service	10,487.50	Security Service
954	02/21/2023		Martin Brothers	9,999.33	Food Supplies
962	02/28/2023		Martin Brothers	9,999.19	Food Supplies
961	02/28/2023		Martin Brothers	9,387.67	Food Supplies
11490	02/24/2023		Beyond Words	7,120.00	
11513	02/27/2023		Decker INC.	6,863.87	
11466	02/15/2023		Salt and Smoke	6,200.00	
988	02/14/2023		First Insurance Funding	6,170.20	
11491	02/24/2023		CDW Government	6,060.00	
989	02/16/2023		Wells Fargo	5,709.71	
11504	02/24/2023		Star Vacuum	5,311.92	
987	02/08/2023		WEX Bank	4,893.49	
952	02/15/2023		Anne Miller Educational Consulting, LLC	4,650.00	
11501	02/24/2023		St. Louis Protection Security Service	4,087.50	
11495	02/24/2023		Ion Wave Technologies, Inc.	3,750.00	
955	02/21/2023		Kuna Foodservice	3,564.78	
959	02/28/2023		AYA Healthcare, Inc	3,442.50	
11481	02/16/2023		Elite Sportswear LP	3,428.43	
11472	02/16/2023		Fire Safety	3,340.00	
11453	02/03/2023		Classic Lawn & Snow Removal	2,825.00	
11463	02/15/2023		Crestside Ballwin Heating & Cooling	2,773.00	
11509	02/27/2023		4Imprint	2,674.15	
11511	02/27/2023		Commercial Kitchen Services	2,622.36	
964	02/28/2023		Kuna Foodservice	2,610.91	
11465	02/15/2023		Mike Martin Media LLC	2,097.50	
11500	02/24/2023		Speed-E-Way	2,095.43	
956	02/21/2023		Kuna Foodservice	1,748.13	
11480	02/16/2023		UniFirst Corporation	1,666.27	
11521	02/28/2023		Communications Technologies, Inc	1,579.02	
11473	02/16/2023		Janice Denigan	1,543.75	
966	02/27/2023		Delta Dental of Missouri	1,521.43	
11454	02/03/2023		Crestside Ballwin Heating & Cooling	1,272.00	
11485	02/22/2023		Metro Theater Company	1,255.00	
11464	02/15/2023		Metro Theater Company	1,250.00	
11508	02/27/2023		Johnathan Book	1,213.38	
11515	02/27/2023		Gopher	1,198.40	
11470	02/16/2023		Classic Lawn & Snow Removal	1,150.00	
986	02/27/2023		Waste Management	1,039.59	
11461	02/15/2023	X	AGParts Worldwide, Inc.	1,027.15	
11486	02/23/2023		AGParts Worldwide, Inc.	1,027.15	
958	02/24/2023		Home Depot Credit Services	972.38	
11455	02/03/2023		Houghton Mifflin	968.89	
11477	02/16/2023		St. Louis American Newspaper	958.25	
11460	02/15/2023		Augustus E. Brooks	862.47	
981	02/28/2023		Spire	851.06	
11462	02/15/2023		Charles R Kleine	845.60	
970	02/13/2023		Ameren Missouri	826.54	
992	02/22/2023		Collector of Revenue	813.42	
11502	02/24/2023		Staples	790.52	
11510	02/27/2023		AGParts Worldwide, Inc.	788.00	

980	02/28/2023		Spire	780.24
985	02/27/2023		Waste Management	767.53
990	02/16/2023		Wells Fargo	730.71
963	02/28/2023		Kuna Foodservice	724.93
997	02/02/2023		Midwest Electronic System	724.00
969	02/13/2023		Ameren Missouri	723.61
11488	02/28/2023		Augustus E. Brooks	675.30
984	02/27/2023		Waste Management	663.26
11471	02/16/2023		Custom Meeting Planners	540.00
11492	02/24/2023		Central District Alarm, Inc	500.10
979	02/28/2023		Spire	492.53
967	02/27/2023	X	Advantica	476.32
11497	02/24/2023		Laclede Cab Company	457.25
978	02/28/2023		Spire	445.33
977	02/28/2023		Spire	403.77
11483	02/16/2023		CDW Government	370.49
972	02/28/2023		Ameren Missouri	364.48
11499	02/24/2023		Missouri School Board Association	344.41
11517	02/27/2023		WINSOR LEARNING, INC.	325.00
11482	02/16/2023		Angad Arts Hotel	315.00
993	02/22/2023		Sprint	305.32
11452	02/03/2023		A Complete Key Service	295.71
11459	02/03/2023		Starbeam Supply Co	287.94
11489	02/24/2023		Alpha Card	280.21
982	02/17/2023		Charter Communications	279.94
11494	02/24/2023		Health Commissioner of the City of St. Louis Food	275.00
991	02/22/2023		Collector of Revenue	269.76
971	02/16/2023		Ameren Missouri	250.14
995	02/03/2023		Rottler Pest & Lawn SOLUTIONS	245.00
998	02/27/2023		Advantica	241.30
976	02/28/2023		Spire	227.30
11468	02/16/2023		Aflac	223.22
11484	02/22/2023		Kristin Halsey	221.16
11498	02/24/2023		Literacy Resources, LLC	178.18
973	02/08/2023		Metropolitan St. Louis Sewer District	177.42
974	02/08/2023		Metropolitan St. Louis Sewer District	177.42
975	02/28/2023		Spire	166.26
11487	02/28/2023		John Vance	116.46
11458	02/03/2023		SchoolFix.com	105.06
11493	02/24/2023		Dominique Nuckolls	89.84
983	02/22/2023		Charter Communications	63.99
11516	02/27/2023		School Speciality, LLC	59.40
11475	02/16/2023		Rahkia Davis	55.94
996	02/22/2023		Rottler Pest & Lawn SOLUTIONS	53.00
11469	02/16/2023		Central District Alarm, Inc	50.00
994	02/03/2023		Rottler Pest & Lawn SOLUTIONS	49.00
11512	02/27/2023		Darla Krause	46.17
11456	02/03/2023		Kristin Halsey	41.75
11474	02/16/2023		Kendall Ware	41.75
11479	02/16/2023		Tameka Cunningham	41.75
11496	02/24/2023		James Beverly	41.75
11505	02/24/2023	X	Taneal Whitfield	41.75
11507	02/24/2023		Taneal Whitfield	41.75
11514	02/27/2023		Dejah Mason	41.75
11478	02/16/2023		Stinson LLP	35.00
968	02/13/2023		Ameren Missouri	13.99

North Side Community School
 March 2023 Check Register

<u>Check Number</u>	<u>Check Date</u>	<u>Void</u>	<u>Entity Name</u>	<u>Check Amount</u>	
11559	03/31/2023		Public School Retirement System	41,039.12	Retirement Contribution
11558	03/31/2023		Public School Retirement System	40,746.32	Retirement Contribution
1044	03/13/2023		UHS Premium Billing	40,262.02	Health Premiums
11530	03/15/2023		Buchanan, Williams & O'Brien, P.C.	19,647.49	Legal Fees
1011	03/31/2023		Martin Brothers	19,333.58	Food Supplies
11539	03/15/2023		Panorama Education	18,097.00	Climate Survey and Evaluation
11524	03/09/2023		The Third Baptist Church of St. Louis	16,666.66	Lease Payment - March
11535	03/15/2023		Janine Gorrell	10,634.00	Medical Reimbursement
1010	03/31/2023		Martin Brothers	10,374.76	Food Supplies
1007	03/31/2023		AYA Healthcare, Inc	9,810.00	Contracted Special Ed
11548	03/17/2023		Janine Gorrell	8,074.79	Wage Payment
1006	04/02/2023		Assist Services, LLC	7,709.63	
11572	03/31/2023		St. Louis Protection Security Service	7,500.00	
1012	03/01/2023		Accident Fund	7,196.00	
11542	03/15/2023		St. Louis Protection Security Service	6,337.50	
1014	03/14/2023		First Insurance Funding	6,170.20	
11540	03/15/2023		School Speciality, LLC	5,529.33	
1001	03/17/2023		Assist Services, LLC	5,393.85	
1016	03/30/2023		Wells Fargo	5,301.71	
1013	03/08/2023		WEX Bank	5,187.11	
11523	03/08/2023		Frontline Technologies Group LLC	4,793.47	
11573	03/31/2023		Star Vacuum	3,991.52	
1046	03/16/2023		Office Depot	3,148.55	
1002	03/17/2023		AYA Healthcare, Inc	2,767.50	
11561	03/31/2023		Susan Hladky	2,600.35	
1003	03/31/2023		Missouri Charter Public School Association	2,420.00	
11557	03/31/2023		Midwest Bus Sales	2,362.82	
11543	03/15/2023		Staples	2,339.20	
11544	03/15/2023		Staples Technology Solutions	1,955.80	
1008	03/31/2023		Kuna Foodservice	1,912.91	
11575	03/31/2023		Yellow Dog Network	1,867.04	
1000	03/17/2023		Anne Miller Educational Consulting, LLC	1,625.00	
1009	03/31/2023		Kuna Foodservice	1,390.65	
11563	03/31/2023		AGParts Worldwide, Inc.	1,375.90	
11571	03/31/2023		Speed-E-Way	1,187.35	
11538	03/15/2023		Metro Theater Company	910.00	
1035	03/14/2023		Ameren Missouri	903.21	
1028	03/03/2023		Spire	899.89	
11528	03/15/2023		AGParts Worldwide, Inc.	884.30	
1030	03/27/2023		Waste Management	827.14	
1034	03/14/2023		Ameren Missouri	801.08	
11560	03/31/2023		St. Louis City League	800.00	
11549	03/31/2023		Augustus E. Brooks	795.07	
1031	03/27/2023		Waste Management	761.02	
1015	03/28/2023		Wells Fargo	730.71	
11555	03/31/2023		Central States Bus Sales, Inc.	694.75	
1029	03/27/2023		Waste Management	680.18	
1026	03/28/2023		Spire	596.19	
1027	03/31/2023		Spire	593.93	
11525	03/15/2023		Augustus E. Brooks	558.99	
1025	03/28/2023		Spire	557.81	
11546	03/15/2023		UniFirst Corporation	473.61	
11574	03/31/2023		UniFirst Corporation	473.61	
11551	03/31/2023		Chanelle Brown	442.12	
11541	03/15/2023		Soccer Master	438.00	
1024	03/28/2023		Spire	397.50	

11547	03/15/2023		WINSOR LEARNING, INC.	377.10
11527	03/15/2023		A Graphic Resource Inc.	351.45
1037	03/28/2023		Ameren Missouri	343.18
1004	03/31/2023		CDW Government	335.94
1023	03/28/2023		Spire	328.61
11568	03/31/2023		Fire Safety	321.00
11565	03/31/2023		CAM Print Incorporated	312.84
1022	03/28/2023		Spire	308.30
1040	03/08/2023		Rottler Pest & Lawn SOLUTIONS	300.00
11522	03/07/2023		Courtney Moulder	298.20
1005	03/31/2023		Midwest Electronic System	297.50
11556	03/31/2023		Charles R Kleine	295.00
11567	03/31/2023		Communications Technologies, Inc	294.94
11564	03/31/2023		Anrke Dreams LLC	280.00
1017	03/17/2023		Charter Communications	279.94
11533	03/15/2023		GFI Digital	258.05
1036	03/16/2023		Ameren Missouri	253.38
11554	03/31/2023		Carol Mendez	250.00
1045	03/09/2023		Mutual of Omaha	244.83
11545	03/15/2023		Tyler Technologies, Inc.	240.00
11531	03/15/2023		Central States Bus Sales, Inc.	237.80
1019	03/27/2023		Sprint	230.74
11562	03/31/2023		Tabitha Walls	216.00
11550	03/31/2023		John Vance	199.09
1042	03/08/2023		Metropolitan St. Louis Sewer District	177.42
1043	03/08/2023		Metropolitan St. Louis Sewer District	177.42
1021	03/28/2023		Spire	170.56
11532	03/15/2023		Charles R Kleine	170.00
11536	03/15/2023		Laclede Cab Company	161.50
11566	03/31/2023		Captiva Marketing	135.00
1020	03/28/2023		Spire	132.18
11537	03/15/2023		Metro Lock and Security	125.00
999	03/17/2023		GFI Digital	111.48
11553	03/31/2023		Aflac	100.36
11526	03/15/2023		John Vance	98.15
11534	03/15/2023		Gopher	88.31
11569	03/31/2023	X	Hostinger International Ltd.	71.76
1018	04/04/2023		Charter Communications	63.99
1039	03/27/2023		Rottler Pest & Lawn SOLUTIONS	53.00
1041	03/03/2023		Rottler Pest & Lawn SOLUTIONS	53.00
1038	03/30/2023		Ameren Missouri	51.77
1032	03/02/2023		Ameren Missouri	51.36
11529	03/15/2023	X	Amber Davis	41.75
1033	03/14/2023		Ameren Missouri	14.04
11570	03/31/2023		Laclede Cab Company	11.50

North Side Community School			
Balance Sheet - Consolidated w/ FA and Note Payable			
February 2023			
Total Assets			
Current Assets			
1111 CASH IN BANK	\$1,087,247		
1112 Sweep Account	\$200,000		
1143 US Treasury Bills	\$1,400,000		
1132 PETTY CASH	\$650		
Total Cash	\$2,687,897		
Current Assets	\$2,687,897		
Long-term Assets			
1510 Land	\$450,400	FY22 Audited	
1511 Improvements Other Than Buildings	\$979,770	FY22 Audited	
1521 Buildings and Remodeling	\$3,140,626	FY22 Audited	
1540 Equipment	\$152,904	FY22 Audited	
1542 Classroom Instructional Apparatus	\$0	FY22 Audited	
1544 School Buses	\$0	FY22 Audited	
1549 Other (Accumulated Depreciation)	-\$859,420	FY22 Audited	
Long-term Assets	\$3,864,280		
Total Assets	\$6,552,177		
Total Liabilities & Net Assets			
Current Liabilities			
2111 ACCOUNTS PAYABLE-	\$0		
Long-term Liabilities			
2121 LOAN PAYABLE (3.07% rate)	\$835,782	F34	
General Payable			
Total Liabilities (Current & Long-Term)	\$835,782		
Net Assets - Fund Balance			
Beginning net asset balance - July 1	\$5,109,464	FY22 Audited	
Change in net assets	503,846.64	P&L Budget to Actual tab	
Add capital expenses YTD	\$56,263	P&L Budget to Actual tab	
Add back YTD principal payments	\$46,822	X	
Payable decreases assets	0.00		
Ending Net Assets	\$5,716,396		
Total Liabilities & Net Assets	\$6,552,177		

Loan/Note Payable Details		2022-2023	
Ending June 30, 2022 Balance		882,604	
Principal payments YTD	\$ 46,822	X	P&L Budget to Actual tab
Ending Principal Balance	\$ 835,782		

If the public school lawsuit goes through, NSCS could potentially need to pay back as much as \$1.2M. i.e. It would be devastating for us. If it is only applied proactively we would lose \$250k/year going forward.

**North Side Community School
Cash Flow Monthly Rollforward
February 2023**

		Beginning Cash	Revenues	Expenses	Payables Change	Investment (new)/maturity	Ending Cash	
MTD Jul 2022		2,184,054	668,698	(411,013)	-		2,441,738	A ties to bank rec
MTD August 2022	A	2,441,738	599,543	(708,901)			2,332,380	B ties to bank rec
MTD Sept. 2022	B	2,332,379	679,649	(482,821)			2,529,207	C ties to bank rec
MTD Oct. 2022	C	2,529,207	883,833	(820,461)			2,592,579	D ties to bank rec
MTD Nov. 2022	D	2,592,579	736,111	(805,184)			2,523,506	E ties to bank rec
MTD Dec. 2022	E	2,523,506	1,231,932	(787,754)			2,967,685	F ties to bank rec
MTD Jan. 2023	F	2,967,685	128,036	(796,675)			2,299,046	G ties to bank rec
MTD Feb. 2023	G	2,299,046	1,423,081	(1,034,229)			2,687,898	H ties to bank rec
MTD Mar 2023	H							I ties to bank rec
MTD Apr 2023	I							J ties to bank rec
MTD May 2023	J							K ties to bank rec
MTD Jun 2023	K							ties to bank rec

North Side Community School

		22-23 Revised Budget 1	22-23 Revised Budget 2	
	Prop C	\$ 618,468	\$ 645,358	
	State Funds	5,105,874	6,340,362	100% of equity funding included 525 WADA @ 11,695 per student
	Federal Funds	1,189,775	1,245,481	Title Funds, Medicaid, Sped Part B
	Donations and Grants	\$ 581,803	\$ 581,803	Grants, state grants
	Other Revenue	\$ 15,000	\$ 56,000	Amazon, Rebates, Local Income, Insurance Payment
	Investment Income	7,000	\$ 9,000	
Total Revenue		\$ 7,517,920	\$ 8,878,004	
		2,844,909	3,073,226	ES and MS Salaries and Benefits
	Instruction	165,997	296,932	Special Education Salaries and Benefits
		429,960	542,600	All Other Instructional Expenses
	Student Activities	22,440	27,000	Student Sport Activities
	Student Services	142,995	163,521	Social Workers, High School Placement Coordinator
	Instructional Staff Support	30,000	137,172	PD, 1 Curric Coordinator, Tuition Reimbursement
	Board	7,500	7,500	Insurance, supplies
	General Admin and Central Services	898,567	991,513	Insurance, Development, Central Office
	Building Administration	747,720	937,108	Principals, Secretaries, 1 ES Asst Principal, 1 MS Dean, 1 ECC Director,
	Operation of Plant	994,551	1,114,475	Facilities
	Transportation	430,557	678,224	Bus Drivers, bus leases, supp'l trans.
	Food Service	355,440	376,620	Food supplies and staff
	ECC and Afterschool Academics	292,224	248,834	Pre-k, Extended Day
	Facility Acq. And Construction		13,700	building projects
	Debt Service: Interest & Principal	98,440	98,440	mortgage principal and interest
Total Expenditures		\$ 7,461,299	\$ 8,706,864	
Operating Profit/Loss		\$ 56,621	\$ 171,140	Projected operating profit/deficit
<hr/>				
	ESSER 3	1099527	1,099,664	
	Capital Campaign Cash Receipts	10,000	10,000	
These items are not included in the totals above the operating line	Total Non Continuous Revenue	1,109,527	1,109,664	Combination of ESSER and Cap Camp.
	Total Non Continuous Expenses	775,415	787,954	Promethean boards, Nursing grants, Technology Supplies, Coaching, Purchased Special Ed Services
Total Profit/Loss		390,734	492,850	Projected surplus combining operating and non continuous items
Reserve (estimated end)			2,800,000	
			32.16%	Reserve Ratio

	2022-2023 Revised Budget 1	2022-2023 Revised Budget 2	Name/Description
Revenue	4,745,311	5,844,951	Basic Formula - State Monies (100% funding equity) \$11,695 per WADA
Revenue	154,438	288,604	Transportation
Revenue	206,125	206,807	Classroom Trust Fund
Revenue	45,000	45,000	Medicaid
Revenue	267,392	294,325	Sped Part B (130k from fy 22) & Sped Part B ARP
Revenue	297,389	297,389	Lunch
Revenue	110,968	160,025	Breakfast
Revenue	35,000		Snack
Revenue	434,026	383,387	Title 1
Revenue		36,603	Title 2
Revenue		28,752	Title 4
Revenue	618,468	645,358	Prop C (1,200 per ada from 2021 - 485)
Revenue	581,803	581,803	Donations (556,803 + 25,000 state grants)
Revenue	15,000	56,000	Other local revenue (field trips, amazon smile, buses, gorrell separation)
Revenue	7,000	9,000	Investment Income
Total Revenue	7,517,920	8,878,004	
Substitutes	20,000	120,000	Elementary substitutes directly employed by NS
Elementary School	151,095	138,595	Elem TAs - 6 Teacher Assistants
Elementary School	22,678	15,874	TA retirement
Elementary School	9,368	14,367	TA social security
Elementary School	2,191	3,360	TA Medicare
Elementary School	13,835	8,219	TA medical insurance
Elementary School	972	3,882	TA unemployment
Elementary School	65,000	65,000	Purchased instructional services (speech, language, ot.)
Elementary School	40,000	40,000	Other Prof/ Tech services
Elementary School	1,000	1,000	Printing and binding
Elementary School	55,000	60,000	Elementary school general supplies (Includes \$300 per classroom teacher)
Elementary School	1,500	1,500	Elementary school music supplies
Elementary School	1,500	1,500	Elementary Art supplies
Elementary School	1,500	5,100	Elementary Physical ed supplies
Elementary School		9,500	Supplies - tech-related
Elementary School	7,000		Repairs - \$7,000
Elementary School	2,500		Headphones, auxiliary accessories - \$2,500
Elementary School	50,000	50,000	Elementary Textbooks
Elementary School	10,000	55,000	Elementary Workbooks
Student Activities	8,000	8,000	Student Activities
Middle School	20,000	consolidated	Middle school substitutes directly employed by NS
Middle School	110,705	118,705	Middle school TA wages (4 Teacher Assistants)
Middle School	18,848	19,888	Middle school TA retirement
Middle School	6,752	7,124	Middle school TA Social security
Middle School	1,579	1,666	Middle school TA medicare
Middle School	26,372	28,716	Middle school TA medical insurance
Middle School	486	744	Middle school TA unemployment 1 returning para and 1 new
Middle School	50,000	50,000	Other Prof/ Tech services
Middle School	500	500	Printing and binding
Middle School	50,000	50,000	General Supplies (Includes \$300 per classroom teacher)
Middle School	1,500	1,500	Music supplies
Middle School	1,500	1,500	Art Supplies
Middle School	1,500	1,500	PE Supplies
Middle School		9,500	Supplies - tech-related
Middle School	7,000		Repairs - 7,000
Middle School	2,500		Headphones, auxiliary accessories - 2,500
Middle School	15,000	15,000	Textbooks
Middle School	2,500	2,500	Workbooks
Student Activities		19,000	Student Activities
Student Activities	7,440		Basketball, Cheerleading (12,000)
Student Activities	5,000		Soccer (5,000)
Student Activities	2,000	2,000	Jerseys (2,000)
Special ED Accts	80,714	92,577	Instructional services SPED 1099 employee

ELEM Teachers	1,062,015	1,168,040	Elem Teachers
ELEM Teachers	162,045	181,335	Elem Teacher retirement
ELEM Teachers	65,845	72,418	Elem Teachers Social Security
ELEM Teachers	15,399	16,937	Elem Teachers Medicare
ELEM Teachers	116,492	150,760	Elem Teachers Medical Insurance
ELEM Teachers	3,279	4,650	Unemployment compensation
GC Teachers	693,069	738,519	Middle School Teachers
GC Teachers	108,308	108,216	Middle school teachers retirement
GC Teachers	42,970	45,788	Middle school teachers social security
GC Teachers	10,049	10,709	Middle school teachers medicare
GC Teachers	94,626	107,685	Middle school teachers medical insurance
GC Teachers	2,064	3,162	Middle school teachers unemployment
Summer Teachers	95,000	95,000	Summer School Teachers
Summer Teachers	5,890	5,890	Social Security for summer school teachers
Summer Teachers	1,378	1,378	Medicare summer school teachers
Summer Teachers	1,600	1,600	Unemployment summer school teachers
Special Ed Acct	61,426	154,266	SPED salaries
Special Ed Acct	9,653	23,186	SPED retirement
Special Ed Acct	3,808	9,564	Sped social security
Special Ed Acct	891	2,237	Sped Medicare
Special Ed Acct	8,777	14,358	Sped medical insurance
Special Ed Acct	729	744	Sped unemployment
Technology			Promethean Boards
Instruction	3,463,306	3,939,758	
Social Worker	91,000	101,000	Social workers (employed by NS)
Social Worker	14,272	15,862	Social Worker Retirement
Social Worker	5,642	6,262	Social worker social security
Social Worker	1,320	1,465	Medicare social workers
Social Worker	6,398	14,358	Med insurance social work
Social Worker	364	575	Unemp social work
Social Worker			Social worker other prof/technical services (BJC contribution)
Nurse			Part Time Nurse Wages
Nurse			Nurse Social Security
Nurse			Nurse Medicare
Nurse			Nurse Unem
Nurse			Nurse Other prof/tech services (per BJC MOU)
Technology			Technology helper
HS place. coord.	24,000	24,000	High school placement coordinator
Student Services	142,995	163,521	
Prof Developmt	30,000	30,000	Professional development - vendors
Curriculum and Instruction		58,598	Curriculum and Instruction Wages
Curriculum and Instruction		9,044	Curriculum and Instruction Retirement
Curriculum and Instruction		3,633	Curriculum and Instruction SS
Curriculum and Instruction		850	Curriculum and Instruction Med
Curriculum and Instruction		4,666	Curriculum and Instruction Benefits
Curriculum and Instruction		380	Curriculum and Instruction Unem
Instructional Coaches			Instructional Coaches Wages
Instructional Coaches			Instructional Coaches Retirement
Instructional Coaches			Instructional Coaches SS
Instructional Coaches			Instructional Coaches Med
Instructional Coaches			Instructional Coaches Benefits
Instructional Coaches			Instructional Coaches Unem
Staff Services		30,000	Tuition Reimbursement
Instructional Staff Support	30,000	137,172	
Board	2,500	2,500	Director's and Officer's Liability Insurance
Board	5,000	5,000	Supplies
	7,500	7,500	

Executive	170,000	170,000	Executive director wages
Executive	24,255	24,362	Executive retirement
Executive	10,540	10,540	social security executive director
Executive	2,465	2,465	medicare executive director
Executive	6,398	7,179	Med insurance exec director
Executive	243	372	Unemp exec director
Executive	5,000	5,000	Legal
Business Office	140,000	147,000	Business Office Salaries
Business Office	5,000	5,000	Part time business office
Business Office	21,009	22,187	Business office retirement
Business Office	8,680	9,114	Social security business office
Business Office	2,030	2,132	medicare business office
Business Office	12,795	14,358	Business office medical insurance
Business Office	364	558	Unemployment compensation business office
Business Office	37,207	37,207	Workers Compensation
Business Office	15,000	15,000	Audit services
Business Office	12,000	18,000	Data processing service - payroll, infrastructure services
Business Office	60,000	130,000	Other prof/tech services (Job Advertising, SIS, staff services)
Business Office	20,000	40,000	Rentals-equipment (copiers)
Business Office	5,000	5,000	Travel - gas reimbursements
Business Office	32,500	20,000	Communications - internet, voice
Business Office	5,000	2,420	Dues & memberships mo charter school
Business Office	15,000	40,000	General supplies
Business Office	10,000	10,000	Computers, other purchased services, teacher computers
Develop Director	90,000	77,250	Development Director Salary
Develop Director	25,000	25,000	Development assistant, recruitment & enrollment
Develop Director	13,255	11,609	Development retirement
Develop Director	5,580	4,790	Social security dev director
Develop Director	1,305	1,120	Medicare development director
Develop Director	6,398	7,179	Dev director Employee insurance
Develop Director	243	372	unemp development
Develop Director	83,000	83,000	Other prof/tech services
Develop Director	30,000	30,000	Advertising (summer mailing for enrollment)
Develop Director	5,000	5,000	Printing & binding
Develop Director	8,300	8,300	General supplies
Large Business Items	10,000		
General Admin and Central Services	898,567	991,513	
Principal-Secy	42,000	86,000	Elementary Secretary
Principal-Secy	60,000	62,000	Middle Secretary
Principal-Secy	6,655	13,799	Elementary sec retirement
Principal-Secy	9,130	9,624	Middle school secretary retirement
Principal-Secy	2,604	5,332	Elem Social security secretary
Principal-Secy	3,720	3,844	Middle social security secretary
Principal-Secy	609	1,247	Medicare elementary sec
Principal-Secy	777	899	Medicare middle sec
Principal-Secy	1,040	14,358	Medical insurance elementary
Principal-Secy	9,130	7,992	Medical insurance middle
Principal-Secy	420	840	Unemployment elementary
Principal-Secy	420	420	Unemployment middle
Asst Principal	253,600	300,850	Assistant Principals Salaries
Asst Principal	37,509	45,315	Assistant principal retirement
Asst Principal	15,723	18,653	Social security for Asst. Principals
Asst Principal	3,677	4,362	Medicare asst. principals
Asst Principal	19,193	28,716	Assistant principals Insurance
Asst Principal	364	744	Asst. Principals unemployment
Principal Acct	219,400	223,400	Principals
Principal Acct	31,927	32,692	Principal retirement
Principal Acct	13,603	13,851	Social security principals
Principal Acct	3,181	3,239	Medicare principals

Principal Acct	12,795	14,358	Principals insurance
Principal Acct	243	372	Principal unemployment compensation
Principal Acct		44,200	Purchased Services - Gorrell Settlement
Building Administration	747,720	937,108	
Facilities	75,305	260,345	Full Time Custodial
Facilities	247,080	111,580	Facilities - PT Custodial/Supervision
Facilities	16,096	11,617	Facilities retirement
Facilities	19,988	23,059	Social Security for facilities
Facilities	4,515	5,313	Medicare facilities workers
Facilities	29,353	42,219	Health insurance facilities
Facilities	2,736	4,278	Unemployment compensation
Facilities	60,000	80,000	Other prof/tech services - snow, lawn, pest control, alarm monitoring, phone
Facilities	10,000	20,000	Repair & maintenance services - gate, a/c
Facilities	8,500	8,500	Water
Facilities	19,000	21,000	Trash removal
Facilities	69,881	69,881	Property insurance increase in insurance premium
Facilities	50,000	60,000	general supplies
Facilities	45,000	45,000	Electricity
Facilities	25,000	25,000	Gas-Heating
Facilities	200,000	200,000	Middle School Lease per lease agreement
Security			Full Time Security guard
Security	20,475	20,475	Part time watchman at night
Security			Security retirement
Security	1,215	1,269	Security Social Security
Security	284	297	Security medicare
Security	0	0	Security medical insurance
Security	121	186	Unemployment compensation
Security	90,000	100,000	St. Louis Security Service - Contracted
Large Exp. Internal Bld.		4,455	Lockers
Operation of Plant	994,551	1,114,475	
Transportation	290,776	285,706	Transportation part time
Transportation	6,777	7,621	Transportation Retirement
Transportation	13,532	13,532	Transportation SS
Transportation	3,165	3,165	Medicare
Transportation	19,579	40,340	Employee insurance
Transportation	729	1,860	Unemployment compensation
Transportation	3,000	25,000	Other prof/tech services - screening, testing, Transportation module)
Transportation	30,000	65,000	Repair & maintenance services
Transportation	20,000	90,000	Other transportation services
Transportation	1,000	1,000	General supplies
Transportation	42,000	45,000	Diesel
Large Exp. Transpo		100,000	Bus Leases
Transportation	430,557	678,224	
Food Manager	36,400	36,400	Full Time Kitchen Manager
Food Manager	2,257	2,257	FICA
Food Manager	528	528	Medicare
Food Manager	6,064	6,846	Employee Insurance
Food Manager	121	186	Unemp kitchen mgr
Food Manager	2,500	2,500	General supplies
Food Manager	270,000	290,000	Food supplies
Asst Food Mgr	32,000	32,000	Part time food assistant
Asst Food Mgr	1,984	1,984	FICA
Asst Food Mgr	464	464	Medicare
Asst Food Mgr	121	186	Unemployment compensation
Large Exp Kitchen	3,000	3,270	Kitchen equipment - milk cooler
Food Service	355,440	376,620	
ECC Instruction	212,115	117,365	ECC Instruction

ECC Instruction	32,685	19,099	ECC retirement
ECC Instruction	13,151	7,277	ECC social security
ECC Instruction	3,076	1,702	ECC medicare
ECC Instruction	25,591	21,537	Employee insurance ECC
ECC Instruction	607	500	Unemployment compensation
ECC Instruction	5,000	24,300	General supplies - \$16,300 grant
Extended Day	22,960	53,000	Extended Day (53 teachers @ 1000/term)
		4,055	Extended Day Pysl Expenses
ECC and Afterschool Academics	292,224	248,834	
Capital Bldg/Equip		13,700	Buildings - any improvements needed unforeseen
Facility Acq. And Construction		13,700	
Capital Bldg/Equip		70,725	Redemption of principal
Capital Bldg/Equip		27,715	Serial bond interest
Capital Bldg/Equip			Payment from Cap. Campaign funds to construction
Debt Service: Interest & Principal	98,440	98,440	
Expenditures	7,461,299	8,706,864	
Profit (Loss)	56,621	171,140	
CARES and Non-Continuous			
Revenue			
ESSER II		137	
ESSER III	1,099,527	1,099,527	
Capital Donations	10,000	10,000	
	1,109,527	1,109,664	
Expenditures			
	116,638	184,832	Nursing Grants
	64,778	64,778	Promethean Boards to finish x 22
	36,000	76,000	Tech Supplies - Chromebooks, Carts
		30,000	School Safety Advocacy Council
	18,000	23,349	Schoolmint(18,566), Frontline Education (4,793.47)
	182,500	160,605	Instructional and Leadership Coaching, alic training (14,056)
	240,000	80,000	Special Education at-will vendor contracts
	70,625	30,000	cleaning (59,625) and tree removals (11,000)
	46,874	48,537	Elementary Gym Roof
		18,000	Panorama
		3,750	Spedtrack
		68,103	Powerschool - 4 year payment
	775,415	787,954	
CARES and Non-continuous P/(L)	334,113	321,710	
Overall 21-22 P/L	897,388	492,850	



Development Committee Meeting Agenda 4/14/23

A. GRANT REQUESTS SUBMITTED & PENDING TO DATE:

Grantmaker	Amount Requested	Purpose
Walmart Grant	\$10,000	School Supplies/School Uniforms
Emerson Grant	\$80,000	Beyond North Side Support
Bayer Grant	\$29,000	Science & Math Curricula
DESE School Safety Grant	\$100,000*	School Safety Equipment
Pott Foundation	\$20,000	Panorama (SEL for Pre-K)
St. Louis Philanthropic Organization	\$10,000	PreK
TOTAL	\$249,000	

GRANTS AWARDED

Grantmaker	Amount Requested	Amount Awarded	Purpose
DESE Mental Health	\$26,687	\$26,687	Mental Health Services
TOTAL	\$26,687	\$26,687	

GRANT REQUESTS IN PROGRESS/ TO BE SUBMITTED

Grantmaker	Amount Requested	Purpose
COPS Safety Grant	\$80,000-\$120,000*	School Safety Supply
ITEF Innovator Grant	\$50,000-\$60,000*	TBD
ITEF Lean Into Learning Grant	\$5,000	Professional Development
Bellwether Grant	\$25,000	Science Curricula
Saigh Foundation Grant	\$20,000	Library Expansion
Cigna Grant	\$10,000	TBD
Des Peres Baptist Church Grant	\$10,000	Middle School
TOTAL	\$200,000 - \$250-000	

GRANTS NOT AWARDED

Grantmaker	Amount Requested	Amount Awarded	Purpose
Dana Brown	\$20,000	\$0	Library Expansion
TOTAL	\$20,000	\$0	

B. Development Updates

- Missouri Athletics Club's Meet The Charities Night (April 20)
- 2023-24 Student Fundraisers
- Give STL Day (Competition)

C. Marketing & Communications

- Teacher Recruitment
- School Yearbook
- New Website



D. Events

- Magic of Childhood Gala at Third Degree – 5/5/2023
 - Updates - Tracee

Raised to date:

GALA REVENUE GOALS			
	2023 Budget	2023 Actual	BALANCE TO GO
Sponsorships (LY=31, TY=19)	\$95,000.00	\$61,500.00	\$33,500.00
Ticket Sales	\$15,000.00	\$7,350.00	\$7,650.00
Fund A Need	\$100,000.00	\$2,100.00	\$97,900.00
Wine & Bourbon Pull/Art/Raffle	\$8,000.00	\$0.00	\$8,000.00
TOTAL	\$218,000.00	\$70,950.00	\$147,050.00

Preliminary

Embargoed until March 7, 2023

NORTH SIDE COMMUNITY SCHOOL (115913)

[Link to District/Charter website](#)**2022 MSIP 6 Annual Performance Report (APR)****Year 1 Pilot**

State law prohibits the State Board of Education from lowering the classification of an LEA when implementing new standards for purposes of accreditation. The 2022 APR includes points for both performance and continuous improvement standards.

	Points Possible	Points Earned	% Points Earned
Performance:	88.0	45.2	51.4%
Continuous Improvement:	52.0	48.0	92.3%
Totals:	140.0	93.2	66.6%

Performance Totals						
Performance		Points Possible	Points Earned	% Points Earned	MPI	Designation
Academic Achievement Status - English Language Arts	All Students	12.0	6.0	50.0%	367.4	Approaching
	Student Group	6.0	4.5	75.0%	366.1	On Track
Academic Achievement Status - Mathematics	All Students	12.0	6.0	50.0%	331.8	Approaching
	Student Group	6.0	3.0	50.0%	330.6	Approaching
Academic Achievement Status - Science	All Students	4.0	2.0	50.0%	313.7	Approaching
	Student Group	2.0	1.0	50.0%	312.6	Approaching
Academic Achievement Growth - Eng. Language Arts	All Students	12.0	7.5	62.5%		Average
	Student Group	6.0	4.1	68.3%		Average
Academic Achievement Growth - Mathematics	All Students	12.0	7.1	59.2%		Average
	Student Group	6.0	4.0	66.7%		Average
Success-Ready Students	K-8 High School Readiness	10.0	0.0	0.0%		Floor

* Suppression has been applied to protect small student populations.

¹CCR assessments include the following: ACT™, SAT™, WorkKeys™, Accuplacer™, and ASVAB.

²Advanced Credit includes: AP™, IB™, Dual Credit, Dual Enrollment, PLTW™, IRC or two qualifying stackable credentials.

Continuous Improvement Totals					
Continuous Improvement		Points Possible	Points Earned	% Points Earned	Met/Not Met
Improvement Plan		30.0	30.0	100.0%	
LEA Response to Standards	Available in 2024				
Climate and Culture Survey		4.0	4.0	100.0%	
Success-Ready Students	KEA ³	4.0	4.0	100.0%	
	ICAP ⁴	4.0	4.0	100.0%	
	Attendance	4.0	2.0	50.0%	
MSIP 6 Required Documentation	Audit	2.0	0.0	0.0%	Not Met
	Annual Secretary of the Board Report (ASBR)	2.0	2.0	100.0%	Met
	Timely Submission of MOSIS/Core Data	2.0	2.0	100.0%	Met



Preliminary

Embargoed until March 7, 2023

NORTH SIDE COMMUNITY SCHOOL (115913)

[Link to District/Charter website](#)³Kindergarten Entry Assessment⁴Individual Career and Academic Plan⁵In compliance with 162.1155, RSMo., points are awarded for the expansion of Career Technical Education Programs. Points are awarded when the LEA did not earn the maximum number of points possible in the performance Success-Ready Students category.

Assessment Participation Rates			
Content Area	Total Test Records	Valid Test Scores	Participation Rate
English Language Arts	267	266	99.6%
Mathematics	266	265	99.6%
Science	78	78	100%
Social Studies	0	0	0%

Other Accreditation Considerations	Yes/No
Does the LEA meet the minimum threshold for fund balances?	Yes
Is the superintendent appropriately certified?	
Have all board members participated in required orientation and training?	
Is LEA Compliant with Federal and State Law?	Yes



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2023 – 2024 School Calendar – External (DRAFT)

August 2023

- 8th NSCS Board of Directors Meeting
- 19th Back to School Bash (Meet Your Teacher)
- 21st First Day of School
Trimester 1 Begins

September 2023

- 4th Labor Day – No School
- 12th NSCS Board of Directors Meeting
- 14th Curriculum Night
- 22nd Faculty Professional Development – No School

October 2023

- 4th Progress Reports Sent Home
- 9th Extended Day Session 1 Begins
- 10th NSCS Board of Directors Meeting
- 20th Faculty Professional Development – No School
- 31st Fall Celebrations/Trick or Treat Walk

November 2023

- 7th NSCS Board of Directors Meeting
- 9th End of Trimester 1
Extended Day Session 1 Ends
- 13th Trimester 2 Begins
- 16th Family Conferences – Evening
- 17th Family Conferences – No School
- 20th – 24th Thanksgiving Holiday – No School
- 27th School Resumes

December 2023

- 14th Winter Program – Middle School
- 15th Winter Program – Elementary School
- 20th Winter Celebrations
- 21st Winter Break Begins



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January 2024

- 2nd Faculty Workday – No School
- 3rd School Resumes
- 9th NSCS Board of Directors Meeting
- 10th Progress Reports Sent Home
- 15th Martin Luther King Jr. Day – No School
- 16th Extended Day Session 2 Begins

February 2024

- 13th NSCS Board of Directors Meeting
- 14th Valentine's Day Celebrations
- 15th Trimester 2 Ends
Extended Day Session 2 Ends
- 16th Faculty Professional Development – No School
- 19th Presidents' Day – No School
- 20th Trimester 3 Begins
- 21st Report Cards Sent Home
- 22nd Black History Program – Middle School
- 23rd Black History Program – Elementary School

March 2024

- 18th – 22nd Spring Break – No School
- 25th Faculty Workday – No School
- 26th School Resumes

April 2024

- 9th NSCS Board of Directors Meeting
- 11th Family Conferences – Evening
- 12th Family Conferences – No School
- 15th Faculty Professional Development – No School
- 16th Extended Day Session 3 Begins
- 25th Spring Program – Middle School
- 26th Spring Program – Elementary School

May 2024



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- 14th NSCS Board of Directors Meeting
- 16th Extended Day Session 3 Ends
- 21st 8th Grade Graduation
- 22nd Kindergarten Graduation
- 23rd Report Cards Sent Home
- 24th Field Day
Last Day of School
Trimester 3 Ends
- 27th Memorial Day – Campuses Closed
- 29th Last Day for Faculty

Inclement Weather Days (If Needed): May 28, 29, 30, 31

MORNING			
CAMPUS	BUS ARRIVE AT SCHOOL	UNLOAD STUDENTS	SCHOOL DAY BEGINS
MIDDLE	7:30AM	7:30AM	7:45AM
ELEMENTARY	8:15AM	8:15AM	8:30AM
EARLY CHILDHOOD	8:30AM	8:30AM	8:45AM

AFTERNOON			
CAMPUS	BUS ARRIVE AT SCHOOL	LOAD STUDENTS	BUS LEAVE SCHOOL
MIDDLE	2:20PM	2:45PM	2:55PM
EARLY CHILDHOOD	3:20PM	3:20PM	3:30PM
ELEMENTARY	3:35PM	3:35PM	3:45PM